

Blue Crane Route Municipality (EC102)



**Service Delivery and Budget Implementation
Plan (SDBIP) 2018/2019**

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ACRONYMS

BCRM- Blue Crane Route Municipality

BCDA- Blue Crane Development Agency

CAPEX- Capital Expenditure

CDM- Cacadu District Municipality

DEDEA- Department of Economic Development and Environmental Affairs

DH- Department of Health

DHS- Department of Human Settlements

DLGTA- Department of Local Government & Traditional Affairs

DLRRD- Department of Land Reform & Rural Development

DSRAC- Department of Sports, Recreation, Arts & Culture

DT- Department of Transport

DWAF- Department of Water Affairs and Forestry

GAMAP-Generally Accepted Municipal Accounting Principles

GRAP-Generally Recognized Accounting Practice

IDP- Integrated Development Plan

MFMA- Municipal Finance Management Act

MIG- Municipal Infrastructure Grant

OPEX- Operational Expenditure

SDBIP- Service Delivery Budget Implementation Plan

SETAS- Skills Education Training Authorities

1. INTRODUCTION

The development of the Service Delivery and Budget Implementation Plan (SDBIP) is required by section 53 (1) (c) of the Municipal Finance Management Act. The SDBIP gives expression to the developmental and service objectives of the municipality, in quantifiable terms, for the financial period from 1 July 2018 to 30 June 2019. The SDBIP includes key service delivery targets and performance indicators for each quarter. Each target is aligned to a Priority Area identified in the IDP and the responsibility is placed directly to a municipal department and/or senior manager, enhancing accountability and transparency of local government towards effective service delivery. Monitoring of these targets is central to the entrenchment of a performance management system and contributes towards the monitoring of municipal finances.

The SDBIP is an operational tool that enables key stakeholders in local government to monitor municipal performance. The Municipal Manager may use the SDBIP to monitor the performance of senior managers, while the Mayor may use the SDBIP as a basis for monitoring the Municipal Manager. Ultimately, the top layer of the SDBIP should be a published document available to the community to enable broader monitoring of the municipal performance towards service delivery outputs and outcomes identified in the SDBIP.

The annual creation and publication of SDBIPs represent progress towards the realization of Section 152(a) of the Constitution of the Republic of South Africa, increasing democratic and accountable local government. The SDBIP is essentially a “contract” between administration, council and the community expressing the developmental goals and objectives in terms of quarterly output and outcome targets to be met by the municipal administration over the next financial year. It provides the basis for measuring municipal performance and ensuring that municipal budget expenditure is clearly linked to service delivery achievement.

1.1 Legislative requirements

The Municipal Finance Management Act of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires municipalities to prepare a SDBIP indicating how the strategic objectives of the IDP and Council will be implemented with the approved budget. The SDBIP does not require Council approval, but should be approved by the Mayor within 28 days of the approval of the annual budget according to Section 53. (1)(c)(ii) of the MFMA. The municipality is then expected to publish the top layer of the SDBIP within 14 days after its approval by the mayor. Performance agreements of the municipal manager, senior managers, and any other category of designated official cascaded from the SDBIP are also expected to be made public within 14 days.

According to National Treasury MFMA Circular No. 13, the top layer of the SDBIP, required for publishing, is expected to include the **following five necessary components:**

1. Monthly projects of revenue to be collected for each source. (**Annexure B**)
2. Monthly projects of expenditure (operating and capital) and revenue for each vote. (**Annexure C**)
3. Quarterly projections of service delivery targets and performance indicators. (**Annexure A**)
4. Ward information for expenditure and service delivery, incorporated with components 3 and 4.
5. Detailed capital works plan broken down by ward over three years. (**Annexure D**)

2. BCRM PRIORITY AREAS AND OBJECTIVES

The BCRM IDP identifies five priority areas: Municipal Transformation & Institutional Development; Basic Service Delivery & Infrastructure Development; Local Economic Development; Municipal Financial Viability; Good Governance and Public Participation. These priorities are cascaded down to, and across, four BCRM line departments: Technical Services; Community Services; Financial Services; Corporate Services; and coordinated by the Municipal Manager's Office. Operational responsibility for the achievement of service delivery targets under these development objectives falls within these departments with individuals or responsible positions identified clearly in the SDBIP.

BCRM Priority Areas and Strategic / Measurable Objectives are as follows:

Priority Area 1: Municipal Transformation and Institutional Development

1. To acquire land for socio-economic development purposes by 2022
2. To ensure that municipal facilities are OHSA compliant by 2022.
3. To improve compliance in terms of employee work attendance by 2022
4. To ensure health and safety of employees in the workplace and compliance with OHS Act by 2022
5. To ensure effective ICT governance and controls by 2022
6. To ensure community driven service delivery needs

Priority Area 2: Basic Service Delivery and Infrastructure Development

1. To ensure a well maintained clean and healthy environment by 2022 and beyond
2. To ensure a healthy environment to improve human health by 2022 and beyond
3. To ensure that all road users comply with the roads and traffic laws by 2022 and beyond
4. To ensure prevention and management of fire incidences to promote safety of the environment, properties and humans by 2022 and beyond
5. To promote a culture of learning amongst the communities of BCRM by 2022 and beyond

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- 6. To ensure efficient, economical and quality provision of water and sewer services by 2022 and beyond
 - 7. To ensure quality electricity supply and reduction of Electricity losses by 2022
 - 8. To ensure that communities have access to well established social amenities by 2022 and beyond
 - 9. To ensure efficient, economical and quality and sustainable roads and storm water infrastructure by 2022
 - 10. To strive for reduction on household poverty by labour intensive construction methods by 2022 and beyond

Priority Area 3: Local Economic Development (LED)

- 1. To ensure promotion of local economic development and job creation by 2022 and beyond
- 2. To facilitate the mainstreaming of Small, Medium and Micro Enterprises (SMMEs) businesses into the formal economy by 2022 and beyond

Priority Area 4: Municipal Financial Viability

- 1. To ensure smooth, effective and integrated demand management process that will eliminate UIF and Wasteful expenditure by 2022
- 2. To ensure that the municipality maximize the economic benefits out all assets in order to deliver goods and sustainable services to the community by 2022
- 3. To ensure that the municipality is financially viable to sustain short, medium and long-term obligations to be able to provide services to the community in a sustained manner by 2022.
- 4. To ensure optimal use of the mSCOA financial system to improve the operations of the municipality by generating accurate, valid, complete and cost-effective financial and performance information by 2022.

Priority Area 5: Good Governance & Public Participation

- 1. To ensure effective Audit, Risk management and Corporate governance function that will result in improved compliance and clean administration by 2022
- 2. To ensure that the municipality is responsive to the needs of the community as well as to strengthen a culture of performance management by 2022
- 3. Ensure effective, efficient and compliant public participation by 2022 and beyond

3. SDBIP UTILITY AND SERVICE DELIVERY TARGETS

Whereas the IDP is the product of consultation to identify community needs and formulate municipal development objectives, the SDBIP provides a tangible municipal response to the broader BCRM community that clearly identifies what the municipality measurably seeks to achieve and how much money it plans to spend in order to do so. Reported progress on the SDBIP should also inform the annual review of the IDP. The SDBIP and IDP are therefore complimentary documents, and their credibility is determined by the extent to which they reflect the realities and issues faced by citizens of BCRM on the ground. If one document is not effectively utilized or representative of the interests of all BCRM citizens, it will impair the annual revision of the other.

The SDBIP is required to include quarterly and annual targets for key service delivery areas identified in the IDP, as well as financial allocations towards the achievement of these targets. Measurable service delivery targets derived from the IDP are expressed in terms of clear performance indicators in the BCRM SDBIP. In some instances, singular outputs are identified as annual targets, making quarterly measurements challenged. In these instances, tangible milestones reflecting process outcomes that contribute towards a broader service delivery output are included to enhance the utility of the document for all stakeholders, even if not technically ideal. In all other instances, quantifiable quarterly targets towards the achievement of annual service delivery targets are provided.

It is envisioned that the community and various municipal stakeholders will become familiar with the SDBIP, monitor the achievement of these targets and support municipal performance. Municipal stakeholders will find the SDBIP useful when reviewing quarterly reports and comparing actual progress made on the reported indicators. Communities are encouraged to become informed as well as make use of the SDBIP during the annual IDP consultative process. The SDBIP serves as a key mechanism by which the citizens of BCRM can monitor the progress made in service delivery. The SDBIP is most useful as an implementation and monitoring tool when it is reported on and utilized for evidence-based decision-making towards the formulation of new development objectives in the future.

Reference

Blue Crane Route Municipality, Integrated Development Plan 2017 - 2022, Approved May 2017

Blue Crane Route Municipality 2017/18 – 2019/20 MTREF Budget, Approved May 2017

National Treasury, MFMA Circular No. 13, Municipal Finance Management Act No. 53 of 2003. Distributed 31 January 2005.

Signed off by:



THABISO KLAAS
MUNICIPAL MANAGER

28 - 06 - 2018
DATE

Approved by:



MR. B MANXOWENI
MAYOR/SPEAKER

28 - 06 - 2018
DATE

Revenue by Source												Total 2018/19 Budget
Revenue By Source	Monthly Projections											
	July	August	September	October	November	December	January	February	March	April	May	June
Property rates	5 000 000	770 727	770 727	770 727	770 727	770 727	770 727	770 727	770 727	770 727	770 727	770 727
Service charges - electricity revenue	9 000 000	10 500 000	8 144 375	8 144 375	8 144 375	10 500 000	8 144 375	8 144 375	8 144 375	8 144 375	8 144 375	8 144 375
Service charges - water revenue	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333	1 082 333
Service charges - sanitation revenue	400 583	400 583	400 583	400 583	400 583	400 583	400 583	400 583	400 583	400 583	400 583	400 583
Service charges - refuse revenue	499 083	499 083	499 083	499 083	499 083	499 083	499 083	499 083	499 083	499 083	499 083	499 083
Service charges - other												
Rental of facilities and equipment	44 417	44 417	44 417	44 417	44 417	44 417	44 417	44 417	44 417	44 417	44 417	44 417
Interest earned - external investments	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333	83 333
Interest earned - outstanding debtors	325 500	325 500	325 500	325 500	325 500	325 500	325 500	325 500	325 500	325 500	325 500	325 500
Dividends received												
Fines, penalties and forfeits	6 750	6 750	6 750	6 750	6 750	6 750	6 750	6 750	6 750	6 750	6 750	6 750
Licences and permits	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Agency services	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Transfers and subsidies	23 141 250											
Other revenue	192 000	192 000	192 000	192 000	192 000	192 000	192 000	192 000	192 000	192 000	192 000	192 000
Gains on disposal of PPE												
Total Revenue (excluding capital transfers and contributions)	39 875 250	12 504 727	14 004 727	11 649 102	11 649 102	30 162 102	14 004 727	11 649 102	25 534 102	11 649 102	11 649 102	206 180 310

MONTHLY PROJECTIONS OF OPERATIONAL EXPENDITURE BY VOTE

Revenue By Vote	MONTHLY PROJECTIONS OF REVENUE BY VOTE												Total 2018/19 Budget
	July	August	September	October	November	December	January	February	March	April	May	June	
Vote 1 - MAYORAL EXECUTIVE													-
Vote 2 - MUNICIPAL COUNCIL	9 261 250						7 409 000						22 226 980
Vote 3 - ACCOUNTING OFFICER	2 583	2 583	2 583	2 583	2 583	2 583	2 583	2 583	2 583	2 583	2 583	2 583	27 83
Vote 4 - BUDGET & TREASURY	6 223 000	1 222 917	1 222 917	1 222 917	1 222 917	1 222 917	1 222 917	1 222 917	1 222 917	1 222 917	1 222 917	1 222 917	31 200
Vote 5 - TECHNICAL SERVICES	45 324 417	10 922 417	12 422 417	10 066 417	10 066 417	40 654 417	12 422 417	10 066 417	34 094 417	10 066 417	10 066 417	10 066 417	19 674 710
Vote 6 - COMMUNITY, SAFETY & SOCIAL SERVICES	7 375 167	347 444	347 444	347 444	4 000 000	347 444	347 444	347 444	2 000 000	347 444	347 444	347 444	217 036 720
Vote 7 - CORPORATE SERVICES	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	16 501 850
TOTAL	68 796 417	12 505 361	14 005 361	11 649 361	11 649 361	53 298 917	14 005 361	11 649 361	42 886 647	11 649 361	11 649 361	11 649 361	275 591 460

BCEM SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2018/19 FINANCIAL YEAR

Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity / Project	Measuremnt Source	Budget & Source	Vote No.	Baseline	KPA 1 : MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT			Q3 Deliverable Target 31 MARCH 2019	Q2 Evidence	Q3 Deliverable Target 31 DECEMBER 2018	Q1 Evidence	Q1 Deliverable Target 30 SEPTEMBER 2018	Q4 Deliverable Target 30 JUNE 2019	Q4 Evidence	Annual Target	Custodian	No of KPI	
									Q3 Deliverable	Q3 Evidence	Q4 Deliverable											
Municipal land	To acquire land for socio-economic development purposes by 2022	By conducting environmental impact assessment studies on all available municipal land per town	No of Environmental Impact Assessment studies conducted on available municipal land per town	Conduct Environmental Impact Assessment study on available land	Not Budgeted specifically	Environmental Impact Assessment studies conducted	0	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Conduct 3 Environmental Impact Assessmet studies	Progress report on the Environment Impact Assessment studies conducted	3 Environmental Impact Assessment studies conducted	Director Corporate Services	1
Municipal Facilities	To ensure that municipal facilities are OHSA compliant by 2022	By developing maintenance plan for municipal facilities	Maintenance plan developed.	Maintaince plan for municipal facilities	Not Budgeted specifically	Maintaince plan	0	Draft Maintenance plan	Council workshop agenda and attendance register	Council Resolution	Submit draft Maintenance plan to council for approval	n/a	n/a	n/a	n/a	n/a	n/a	Developed Maintenance plan .	Director Corporate Services	2	Director Corporate Services	2
Leave management	To improve compliance in terms of employee work attendance by 2022	By implementing Standard Operating Procedures (SOP) to deal with leave	Number of Leave management reports submitted to Corporate Services Committee bi-monthly	Implement Standard Operating Procedures (SOP) to deal with leave	OPEx	Reports submitted to Corporate Services Committee bi-monthly	N/A - part of Staff duties	Submit 1 report on leave management to Corporate Services Committee	Copy of a report and minutes	Copy of a report and minutes	Submit 1 report on leave management to Corporate Services Committee	Copy of a report and minutes	Submit 2 reports on leave management to Corporate Services Committee	Copy of a report and minutes	Submit 2 reports on leave management to Corporate Services Committee	Copy of a report and minutes	6 leave management reports submitted to the Corporate Services committee	Copy of a report and minutes	Director Corporate Services	3	Director Corporate Services	3
Occupational Health and Safety	To ensure health and safety of employees in the workplace and compliance with OHS Act by 2022	By implementing OHS policy against National OHS norms and Standards	Number of reports submitted to council on the implementation of the OHS Policy	Implement OHS policy	Quarterly reports	Not Budgeted specifically	OHS Act	1 report submitted to council on the implementation of the OHS Policy	Copy of a report and Council minutes	Copy of a report and Council minutes	Copy of a report and Council minutes	Copy of a report and Council minutes	1 report submitted to council on the implementation of the OHS Policy	Copy of a report and Council minutes	Copy of a report and Council minutes	Copy of a report and Council minutes	4 reports submitted to council on the implementation of the OHS Policy	Copy of a report and Council minutes	Director Corporate Services	4	Director Corporate Services	4

ICT Governance	To ensure Effective ICT Governance and Controls by 2022	By reviewing Number of ICT policies reviewed .	Review ICT policies	ICT policies and council resolution	OPEX	6 ICT policies	n/a	n/a	n/a	Review 4 ICT policies (ICT security, internet and email, disaster recovery plan, network security, IT change management, Municipal corporate governance ICT and Social media policies)	Attendance register/minutes of the meeting and the copy of the 4 ICT policies	11 ICT policies reviewed	Municipal Manager	5	
										Attendance register/minutes of the meeting and the copy of the 7 ICT policies					
Public Participatio ns	To ensure community- driven service delivery needs	By building capacity and promoting awareness on the functioning of ward committees	Process plan for the channeling and processing of ward committee minutes/ resolutions developed	Develop process plan for the channeling and processing of ward committee minutes/ resolutions developed	Process plan N/A	N/A	N/A	N/A	N/A	Minutes are taken and circulated to the mayor and ward committee members	Conduct Needs analysis report	Needs analysis report	Copy of Process plan for the channeling and processing of ward committee minutes/ resolutions	Corporate services Director	6

BCRM SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2018/19 FINANCIAL YEAR

Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity / Project	Measurements Source and Frequency	Budget & Source	Vote No.	KPA 2 : SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT				Custodian	No of KPI		
								Baseline	Q1 Deliverable Target 30 SEPTEMBER 2018	Q2 Deliverable Target 31 DECEMBER 2018	Q3 Deliverable Target 31 MARCH 2019				
Water and Sanitation	To ensure efficient, economical and quality provision of water and sewer services by 2022 and beyond	By upgrading bulk water supply in Cookhouse WWTW (phase 2)	Number of km of pipe connected to Cookhouse bulk water supply Phase 2	Upgrading of Quarterly progress reports	MIG Grant: R5 911,150	50102150141	Phase 1	1. Bid Specification committee meeting	1. Appointment letter	1. Appointment letter, Site handover minutes	Excavations, laying of pipe, backfilling	10km of pipe connected to Technical cookhouse WWTW (phase 2)	Director Technical Services	7	
		Upgraded waste water treatment works in Pearson and Cookhouse	Upgrading of Quarterly progress reports	DWS-WSIG: R12,272,870	50101000271	Phase 1 & 2	1. Bid Specification committee meeting	1. Appointment letter	1. Construction of secondary pond,	Progress report with photos	Laying of main and installation of gabions	Upgraded Cookhouse WWTW	Director Technical Services	8	
		Upgraded Pearson WWTW	Upgrading of Quarterly progress reports	DWS-WSIG: R15,000,000	50101000261	None	1. Bid Specification committee meeting	1. Appointment letter	1. Record of Decision	Construction of secondary pond,	Proof of advert and appointment letter	Upgraded Pearson WWTW	Director Technical Services	9	
		By construction water treatment works in BCRM	Water Treatment Plant in Pearson constructed	Construction of Pearson WWTW	Quarterly progress reports	DWS-WSIG: R22,727,130	50101000251	1. Appointment letter and Progress report on EIA study	1. Obtain EIA Record of Decisions (ROD)	1. Record of Decision	Proof of advert and appointment letter	Construction of tertiary pond	Upgraded Pearson WWTW	Director Technical Services	10
Electricity supply	To ensure quality electricity supply and reduction of Electricity losses by 2022	By upgrading Somerset East electricity network	Upgrading of Quarterly reports	INEP: R6,000,000	50101000181	Phase 1	1.Preparation of designs and tender document	1.Appointment of a contractor	1.Obtain EIA Record of Decisions (ROD)	1. Record of Decision	Proof of advert and appointment letter	Construction of chlorination room, and construction of settling tanks	Constructed Water Treatment Works in Pearson	Director Technical Services	11

Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity / Project	Measurement Source	Budget & Source	Vote No.	KPA 2 : SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT (COMMUNITY SERVICES)				Q4 Deliverable Target 30 JUNE 2019	Q4 Evidence	Annual Target	Custodian	No of KPI
								Q1 Baseline	Q1 Deliverable Target 30 SEPTEMBER 2018	Q2 Deliverable Target 31 DECEMBER 2018	Q3 Deliverable Target 31 MARCH 2019					
Solid waste management	To ensure a well maintained clean and healthy environment by 2022 and beyond	By conducting environmental awareness campaigns	Number of environmental awareness campaigns conducted	Quarterly Report submitted to Community Services Portfolio Committee, dated photos, attendance register & Programme Report	N/A part of staff duties	OPEX		Programme report, Attendance register and dated photos	Programme report, Attendance register and dated photos	Programme report, Attendance register and dated photos	Programme report, Attendance register and dated photos	Conduct 2 environmental awareness campaigns conducted	Conduct 2 environmental awareness campaigns conducted	Conduct 2 environmental awareness campaigns conducted	Programme report, Attendance register and dated photos	8 Environmental awareness campaigns conducted
								N/A part of staff duties	N/A part of staff duties	N/A part of staff duties	N/A part of staff duties	Conduct 2 environmental awareness campaigns conducted	Conduct 2 environmental awareness campaigns conducted	Conduct 2 environmental awareness campaigns conducted	Programme report, Attendance register and dated photos	Director Community Services
By providing household and business refuse removal services to all residents and businesses of BCRM at least once a week		Provide refuse removal services to all residents of BCRM	Number of days per week household and business refuse is collected	Provide refuse removal services to all residents and businesses of BCRM at least once a week	OPEX		None	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal
								N/A part of staff duties	N/A part of staff duties	N/A part of staff duties	N/A part of staff duties	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Once per week collect household and business refuse removal	Director Community Services

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By developing a vehicle replacement maintenance plan for BCRM	Number of vehicle replacement plans BCRM developed.	Develop vehicle replacement plan for BCRM	Quarterly reports	OPEX	N/A part of staff duties	0 n/a	n/a	n/a	1 vehicle replacement plan developed for BCRM	Director Community Services	19
To ensure a healthy environment to improve human health by 2022 and beyond	By implementing intervention measures to rectify the conditions arising from unhealthy human environment	Conduct health and food hygiene education campaigns conducted	Quarterly Report submitted to Portfolio Committee, dated photos, attendance register & Program Report	OPEX	N/A part of staff duties	Sixteen (16) health and hygiene education programs were done	Attendance register, report and dated photos	Conduct two (2) health and hygiene education program	Attendance register, report and dated photos	Council Resolution	20
Environmental Health services	Number of Inspections in general food-handling premises (compliance with Regulation RS62 of 2013) conducted	Conduct inspections	Monthly Reports & Quarterly Performance Reports submitted to Portfolio Committee, Inspection register	OPEX	N/A part of staff duties	245 inspections were conducted in general food-handling premises	Conduct 40 inspections in general food-handling premises	Reports on inspections conducted	Conduct 40 inspections in general food-handling premises	Director Community Services	21
	Number of Inspections at child care facilities conducted	Conduct inspections	Monthly Reports & Quarterly Performance Reports submitted to Portfolio Committee, Inspection register	OPEX	N/A part of staff duties	40 inspections were conducted in child care facilities	Conduct Four (4) inspections in child-care facilities	Reports on inspections conducted	Four (4) inspections in child-care facilities	Director Community Services	22

Fire & Disaster Management Services	To ensure prevention and management of fire incidents to promote safety of the environment, properties and humans by 2022 and beyond	By conducting fire prevention awareness programmes to schools and communities	Number of fire prevention awareness programmes conducted	Conduct fire prevention awareness programme to schools and/or communities	Quarterly Report OPEX	N/A part of staff duties	Conduct six (6) fire prevention awareness programmes	Program report, Attendance register and dated photos	Conduct 3 fire prevention awareness programmes	Program report, Attendance register and dated photos	Conduct 3 fire prevention awareness programmes	Program report, Attendance register and dated photos	Eleven (12) fire prevention awareness programmes conducted	Director Community Services
		By conducting fire safety and prevention inspections at commercial entities and public amenities	Number of fire safety and prevention inspections conducted in commercial entities and public amenities	Conduct fire safety and prevention inspections	Quarterly Report OPEX	N/A part of staff duties	None	Conduct 6 fire safety and preventions inspections in commercial entities and public amenities	Conduct 6 fire safety and preventions inspections in commercial entities and public amenities	Conduct 6 fire safety and preventions inspections in commercial entities and public amenities	Conduct 6 fire safety and preventions inspections in commercial entities and public amenities	(i) signed inspection tool. (ii) inspection report signed by Director	24 fire safety and prevention inspection conducted in commercial entities and public amenities	Director Community Services
Library Services	To promote a culture of learning amongst the communities of BCRM by 2022 and beyond	By conducting library awareness campaigns amongst the communities to promote culture of learning	Number of library awareness campaigns conducted	Conduct library awareness campaign amongst the communities	Quarterly Report OPEX	N/A part of staff duties	4 Library awareness campaigns done	Program report, Attendance register and dated photos	Conduct two (2) library awareness campaign	Program report, Attendance register and dated photos	Conduct two (2) library awareness campaign	Program report, Attendance register and dated photos	Eight (8) library awareness campaigns conducted	Director Community Services
		To promote a culture of learning amongst the communities of BCRM by 2022 and beyond	Number of library awareness campaigns conducted	Conduct library awareness campaign amongst the communities	Quarterly Report OPEX	N/A part of staff duties	4 Library awareness campaigns done	Program report, Attendance register and dated photos	Conduct two (2) library awareness campaign	Program report, Attendance register and dated photos	Conduct two (2) library awareness campaign	Program report, Attendance register and dated photos	Eight (8) library awareness campaigns conducted	Director Community Services

BCRM SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2018/19 FINANCIAL YEAR

BCRM SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2018/19 FINANCIAL YEAR												
Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity / Project Measurement Source	Budget & Source	Vote No.	Q1 Deliverable Evidence Target				Custodian	No of KPI
							Baseline	Q1 Deliverable Target	Q2 Deliverable Target	Q3 Deliverable Target		
Local Economic Development	To ensure promotion local economic development and job creation by 2022 and beyond	By developing the LED strategy	% progress in the development of LED Strategy (phases of review)	Development LED Strategy	Quarterly report	OPEX	N/A part of staff duties				100% progress in the development of LED Strategy	31
			By establishing LED and Business Forums	LED and Business forum established	Quarterly report	OPEX	N/A part of staff duties				Establish LED and Business Forum	Municipal Manager
SMMES	To facilitate the mainstreaming of Small, Medium and Micro Enterprises (SMMEs) business into the formal economy in BCRM by 2022	By providing meaningful business development support to SMMEs	Number of business support initiatives implemented	Implement Business support initiatives	Quarterly report	OPEX	N/A part of staff duties				4 business support initiatives implemented	32
			Number of SMMEs supported	SMME Support	Quarterly report	OPEX	N/A part of staff duties				4 SMMEs supported	Municipal Manager

2018/19 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 10/10/2018 FINANCIAL YEAR

Priority Area	Strategic Plan Objective	Indicator	NPV : FINANCIAL VARIABILITY									
			Q1 Deliverables Target			Q2 Deliverables Target			Q3 Deliverables Target			Annual Target
Strategic Plan Objective	Activity / Project	Measurement	Budget & Source	Value No.	Baseline	Q1 Evidence	Q2 Evidence	Q3 Evidence	Q4 Evidence	Compliance	No. of KPI	
Supply Chain	Ahead of schedule	By scheduling of procurement planning, and effective and integrated demand management processes that will result in reduced procurement expenditure in comparison to the previous financial year	Internal / Grant funding	N/A - part of Staff duties	2016/17 1st cf 14 M	1 Quarterly SCM regular expenditure report, 2. Report related to Council meeting indicating expenditure for the quarter below R 2,75 m	1 Quarterly SCM regular expenditure report, 2. Report related to Council meeting indicating expenditure for the quarter below R 2,75 m	1 Quarterly SCM regular expenditure report, 2. Report related to Council meeting indicating expenditure for the quarter below R 2,75 m	1 Quarterly SCM regular expenditure report, 2. Report related to Council meeting indicating expenditure for the quarter below R 2,75 m	1 Quarterly SCM regular expenditure report, 2. Report related to Council meeting indicating expenditure for the quarter below R 2,75 m	35	
Financial Management	By maintaining compliance with SOCA risk less	Number of monthly reports on compliance with SOCA Policies and Legislation	Monitor	Monthly and Quarterly Reports	3 X SCM Monthly Compliance Reports submitted to the CFO and Finance Committee	1. 3 x SCM Monthly Compliance Reports submitted to the CFO and Finance Committee	1. 3 x SCM Monthly Compliance Reports submitted to the CFO and Finance Committee	1. 3 x SCM Monthly Compliance Reports submitted to the CFO and Finance Committee	1. 3 x SCM Monthly Compliance Reports submitted to the CFO and Finance Committee	12 Monthly Reports on compliance with SOCA Policies and Legislation	36	
Revenue Management	To ensure that the municipality realises the economic benefits of all assets to deliver good and sustainable services to the community by 2022	Asset Management plan prepared and adopted	OPEX	N/A - part of Staff duties	Internal resources/ Assistance from SDBM Treasury	Accounting policy 2016/2018 Draft Asset Management Plan	1. Presentation on Asset Management held on Asset Management Plan	1. 2016/2019 Final Asset Management Plan	1. 2016/2019 Final Asset Management Plan	8 Implementation reports submitted to management and Mayor	38	
Revenue Management	To ensure that the municipality is financially stable to sustain short, medium and long-term obligations it has to the community in a sustained manner by 2022	Number of Revenue Enhancement plans reviewed and reviewed	Revenue Enhancement Plan	N/A - part of Staff duties	Implementation and update an Asset Management Plan	Accounting policy 2016/2019 Draft Vehicle Usage Policy	Review and Consult on 2016/2019 Revised Revenue Enhancement Plan	Implementation of 2016/2019 Approved Asset Management Plan	1. 2 x Monthly Progress Reports on the implementation of Asset Management Plan	Implementation of 2016/2019 Approved Asset Management Plan	39	
Financial Management	To ensure optimise the use of the mSOCA financial system to improve the operations of the municipality by generating accurate, valid, complete and cost-effective financial information by 2022	By implementing ongoing training and development in mSOCA	OPEX	N/A - part of Staff duties	Implementation and review revenue enhancement plan	Agendas, Minutes and Registers.	Implementation of Revenue Enhancement Plan	3 x Revenue Enhancement Progress Reports submitted to Management and Mayor	3 x Revenue Enhancement Progress Reports submitted to Management and Mayor	12 x Revenue Enhancement Progress Reports submitted to Management and Mayor	40	

BCRM SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2018/19 FINANCIAL YEAR												
Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity / Project	Measuremnt Source	Budget & Source	KPA 2 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION					No of KPI
							Vote No.	Baseline	Q1 Deliverable Target 30 SEPTEMBER 2018	Q1 Evidence	Q2 Deliverable Target 31 DECEMBER 2018	
Audit	To ensure effective Audit, Risk management and Corporate governance function that will result in Improved compliance and clean administration by 2022	By Instituting the IAP and ensure implementation at all levels	% annual reduction in reportable audit issues	Audit Outcome improvement	N/A	24 findings (100%)	n/a	50% annual reduction in reportable audit issues	n/a	n/a	50% annual reduction in reportable audit issues	42
Performance	To ensure that the municipality is responsive to the needs of the community as well as to strengthen a culture of performance management by 2022	By reviewing municipal internal controls through execution of the Internal Audit Plan	Number of reports on progress against approved IAP to AC	Internal Audit Execution	Internal	0	1 report submitted to AC on progress against approved IAP	Minutes of the AC meeting and progress report	1 report submitted to the AC on progress against approved IAP	Minutes of the AC meeting and progress report	1 report submitted to AC on progress against approved IAP	43
Public Participation	To ensure effective ,efficient and compliant public participation by 2022 and beyond	By facilitating the implementation of the approved performance management system at all levels	No of quarterly performance assessment of middle management per department	PMS Implementation	Internal funds	0	Facilitate middle management quarterly performance assessment per department	Departmental quarterly management reports	Departmental quarterly management reports	Departmental middle management quarterly performance assessment per department	Departmental middle management quarterly performance assessment per department	44
		By reviewing and implementing the public participation strategy	Number of Public sessions convened	Public Participation	Internal	4	Conduct 1 Public Participation sessions convened	Conduct 1 Public Participation sessions	Conduct 1 Public Participation sessions	Minutes and attendance register	Minutes and attendance register	45

BLUE CRANE ROUTE MUNICIPALITY - EC 102

CAPITAL BUDGET FOR 2018/19

<u>CAPITAL ITEM DESCRIPTION</u>	<u>FUNDING</u>	<u>BUDGET 2018/19</u>
ACCOUNTING OFFICER Office Furniture/computer equipment	Municipal own Funds	
BUDGET PLANNING & IMPLEMENTATION Office Furniture / Computer Equipment	Municipal own Funds	
TECHNICAL SERVICES : ELECTRICITY Equipment and Tools Transformers Upgrade of electricity Infrastructure: Installation of new switchgear Power Factor correction System Install Circuit reclosers at main substations Improve circuit breaker settings Upgrade settings of Zuurberg, Wellington Grove etc	Municipal own Funds Municipal own Funds	R 30 000 R 30 000 R 30 000 30 000 200 000 6 000 000
TECHNICAL SERVICES : WATER Construction of Pearston WTW Water equipment and tools	WSIG Municipal own Funds	R 6 230 000 22 727 130 30 000
TECHNICAL SERVICES : SEWERAGE Upgrade Pearston WWTW Upgrade Cookhouse WWTW (Phase 3)	WSIG WSIG	R 22 757 130 R 15 000 000 R 12 272 870 R 27 272 870

TECHNICAL SERVICES : MUNICIPAL BUILDINGS		Municipal own Funds
Airconditioners - council chambers		
	R 50 000	50 000
TECHNICAL SERVICES : MUNICIPAL INFRASTRUCTURE GRANT (MIG)		
Pearston Sportfields	MIG Grant	400 000
Somerset East Sportfields	MIG Grant	1 600 000
Cookhouse Bulk water supply (Phase 2)	MIG Grant	5 911 150
Construction of Mnandi Multi Purpose centre	MIG Grant	5 500 000
	R 13 411 150	
COMMUNITY, SAFETY & SOCIAL SERVICES : ADMINISTRATION		
Furniture and Equipment	Municipal own Funds	
	R 30 000	30 000
CORPORATE SERVICES: ADMINISTRATION		
Computers/Office furniture	Municipal own Funds	
	R 30 000	30 000
	R 69 841 150	
GRAND TOTAL OF CAPITAL BUDGET		
	DRAFT BUDGET	
	2018/19	
Grants	R 69 411 150	
Municipal own Funding from surplus funds	R 430 000	
	R 69 841 150	

SUMMARY OF CAPITAL FUNDING

Grants
Municipal own Funding from surplus funds